



Cargo

Freight belongs on rail

Company presentation

July 2026 | Mainz

Our Mission

Our way forward: Four strategic pillars for a strong DB Cargo future



European Rail Logistics Provider

- Leading on European growth corridors
- Deep integration into our customers value creation



Future-Proof Single Wagon Network

- Industry-oriented. Focused. Flexible
- Nationwide in Germany and strong across Europe



Quality, Cost & Productivity Offensive

- Lean structures for competitiveness
- Focus on productivity and profitability



Leadership & Culture Change

- Taking end-to-end responsibility
- Drive change
- Deliver results

With Strong Rail towards a sustainable future

For the climate



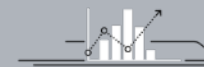
Thanks to the volume we transport at DB Cargo, 5 million fewer tons of CO₂e emissions are generated each year

For people



Rail freight transport takes traffic off the road and reduces externalized costs (accidents, road construction, etc.) by EUR 3 billion each year

For the economy



As the backbone of Germany industry, we connect all the different economic centers

For Europe



We serve our customers on-site in 17 European countries and China

The climate targets can only be achieved with shift traffic to rail

For the climate



- We're already replacing 20 million truck journeys every year
- We save 5 million tons of CO₂e every year with a strong SGV¹ compared to trucks
- We generate 80% less Co2e per year compared to trucks

For people



- We're making rail transport quieter, which benefits people, animals and the environment
- We secure Europe's supply lines of food, energy, and raw materials through 2,600 trains a day (60% of which are international)
- We will reduce the burden on the roads by 30 million trucks through increasing the modal share of rail

The climate targets can only be achieved with shift traffic to rail

For the economy



- We're the backbone of Germany's core industries
- We connect business locations in Europe and all the way to Asia
- Our industry experts enable us to offer customised solutions to all industries from a single source

For Europe



- Our corridors and direct connections allow us to connect all of Europe's economic centers
- We offer customers comprehensive access to our European network starting from a single wagonload or container – with no private siding required
- As of today, 60% of all of our transports are already pan-European

This is DB Cargo

We're part of the strong DB Group

Passenger transport

Moving people from A to B – in Germany and throughout Europe

- **DB Long Distance**
Long Distance rail passenger transport¹
- **DB Regio**
Regional and local passenger transport in Germany



Freight and logistics

Intelligent and sustainable logistics services in Europe

- **DB Cargo**
European rail freight transport



Infrastructure

Efficient, future-proof railway infrastructure in Germany

- **DB InfraGO**
Rail network, service facilities, stations and traffic stations
- **DB Energie**
Traction and stationary energy



(1) In Germany and cross-border traffic

DB Cargo in figures

as of 2025



25,200
employees

18
countries

1,780
trains per day

4,968
million euros in revenue

2,340
locomotives¹

16%
market share in Europe

64,800
freight wagons²

165
million tonnes of freight
transported

Over **100**
Multimodal Logistics
Centers³

60%
cross-border
transportation

59
million of ton-kilometers⁴

5
million tonnes of CO₂e
savings⁵

(1) of which rented/leased: 167 (2) of which rented / leased: 10,096 (3) Own and partner-operated (4) Invoiced performance (revenue ton kilometres) (5) Compared to road transport per year

We are Europe's No. 1 company for European freight transport



Market share in rail freight transport in Europe



Largest network



Industry expertise



Customized product solutions



Innovation



Sustainable transport sector



A team of six makes up DB Cargo's Management Board



**Bernhard
Osburg**

Member of the
Management Board for
Freight Transport of
Deutsche Bahn AG and
Chairman of the
Management Board and
CEO of DB Cargo AG



**Ralf-Günter
Kloß**

Member of the
Management Board
for Combined
Transport of
DB Cargo AG



**Dr. Martina
Niemann**

Member of the
Management Board for
Special Tasks of DB
Cargo AG



**Oliver
Tietze**

Member of the
Management Board
for Finance,
Controlling & Chief
Restructuring
Officer of DB Cargo
AG



**Pierre
Timmermans**

Member of the
Management Board
for Rail Logistics of
DB Cargo AG



**Tanja
Fuchs**

Member of the
Management Board
for Human
Resources and Labor
Director of
DB Cargo AG

Our six independent business units operate flexibly and efficiently, providing tailored solutions for your industry

Rail Logistics



Steel

- Steel and other metals
- Raw materials
- Scrap metal



Liquids & Bulk

- Mineral oil
- Chemicals
- Fertilizers
- Building materials
- Agriculture
- Thermal coal



Automotive

- Finished vehicles
- Vehicle components



Full Load Solutions

- Industrial & consumer goods
- Pulp & paper
- Military
- Disposal
- Timber
- Clay & tiles
- Railway construction
- Special rail
- New energies

Combined Transport



Continental

- Leading European corridor railroad in continental CT



Maritime

- Operator with focus on port-to-door

Steel: Innovative transport solutions for bulk cargo in national and European networks



Your benefits

- **Customized logistics solutions** within the European network and with shuttle services for the steel industry
- **Specialized freight wagon fleet** for the transport of steel/semi-finished steel products, scrap and raw materials (ore, coal, lime)
- **Multimodal transshipment** to connect rail, road and sea routes
- **Digital solutions** such as weighing sensors and GPS-based tools for optimized traffic management



30,000

freight wagons for the steel industry



53 Mio.

tons of transported steel, semi-finished steel products and raw materials p.a.



35%

transported steel products in DB Cargo's single wagon network

Liquids & Bulk: Expertise in hazardous materials and flexible, rail-based transport and logistics solutions for mineral oil, chemicals and bulk goods



Your benefits

- **Flexibility:** Individual transports in block trains and single freight wagon as well as multimodal concepts with added services
- **Safety:** Experts in hazardous goods logistics for chemicals and mineral oil
- **Specialization:** Dedicated fleet for weather-sensitive products and hazardous materials



11 Mio.

tons of hazardous materials transported for the chemical and mineral oil industry p.a.



10 Mio.

tons of bulk goods are transported by rail p.a.



2.1 Mio.

truck rides are replaced by rail transport p.a.

Automotive: Based on our European Automotive RailNet, we offer rail logistics for vehicle components and finished vehicles



Your benefits

- **Network:** Between OEMs, plants, ports and dealers
- **Door-to-door:** Rail and road services across Europe from a single source
- **Rail logistics services:** At our logistics centers and car compounds
- **Modern equipment:** Flexible use for different vehicle types and components



1.2 Mio.
transported vehicles
p.a.



100,000
transported wagons with
vehicle components p.a.



700,000
transported batteries
p.a.

Full Load Solutions: We are the experts in full truck loads. One strong team for international, sustainable logistics solutions: Door-to-door from a single source



Your benefits

- **70 years of logistics know-how** as an independent freight forwarder
- **Profound expertise** in all modes of transport
- **Intermodal network** in Europe
- Complete solutions for the **Eurasian corridor**
- **Multimodal logistics centers** for your contract logistics
- **Special, heavy load** and **large-scale projects** from a single source



1,000

Employees
in 19 countries



450

charter trucks and 1,000 own
trailers and chassis



16,000

own freight wagons in
operation

Continental combined transport: The European partner for customer-focused system solutions in continental intermodal transport



Your benefits

- **European Network:** European corridor railroad between all major economic centers in Europe
- **High level of expertise and own assets:** many years of experience in Europe and interoperable own resources
- **Customized services:** Wagon hire, local area, terminal, agency and customs services



74

Kontimodal
locomotives



12,000

Kontimodal train trips
per year



2,400

Kontimodal wagons

Maritime combined transport: Discover the benefits of the AlbatrosExpress network - fast, flexible and sustainable in intermodal transport



Your benefits

- **Port-to-door solutions:** Flexibility through combination of rail and road
- **AlbatrosExpress network:** Densest network in maritime hinterland transport
- **Comprehensive services:** Depot services, customs clearance, hazardous goods transportation and more
- **Sustainable logistics solutions:** Reduced CO₂e footprint and on-time delivery



25
Terminals



> 15,000
Connections



1 Mio.
TEU transported p.a.

These products complement our range



Planning and ordering

e.g. preparation of necessary accompanying documents

Providing empty wagons

e.g. customized wagon equipment or wagon retrofitting

Collection and distribution

e.g. additional handling, shunting services, weighing of freight wagons

Providing transport services

e.g. defined wagon sequence/wagon sorting, provision of wagons correctly aligned for loading

Commercial services

e.g. CO₂-neutral transport with Climate+

Supplementary transport services

e.g. first and last mile by road, reloading

International services

e.g. provision of customs clearance services

Loading and unloading

e.g. provision of loading and unloading services, transshipment at railports

Accounting and documentation

e.g. extended reporting



[Website](#)

Additional Services



[Service catalogue](#)

Overview of all services

Our single wagonload transport: Whether large or small volumes. With or without your own private siding. We cater to your batch sizes



Your advantages in European single wagonload transport

High-frequency rail network

thanks to daily departures and direct links to business centers

Large number of access options

Thanks to our railports and other innovative transshipment solutions

A variety of solutions

for both small and large consignments

Flexibility in ordering

Thanks to customized selection of time, volume and route

Large freight wagon fleet

as well as wide-ranging special equipment for all transport requirements

Simple integration

of our services into our customers' processes

Gefördert durch:



Bundesministerium
für Digitales
und Verkehr



Partner of the
Single Wagon Network
powered by **DB Cargo**



[Rail Access](#)

Your access to the rail network



[Explanatory Film](#)

Single wagonload transport

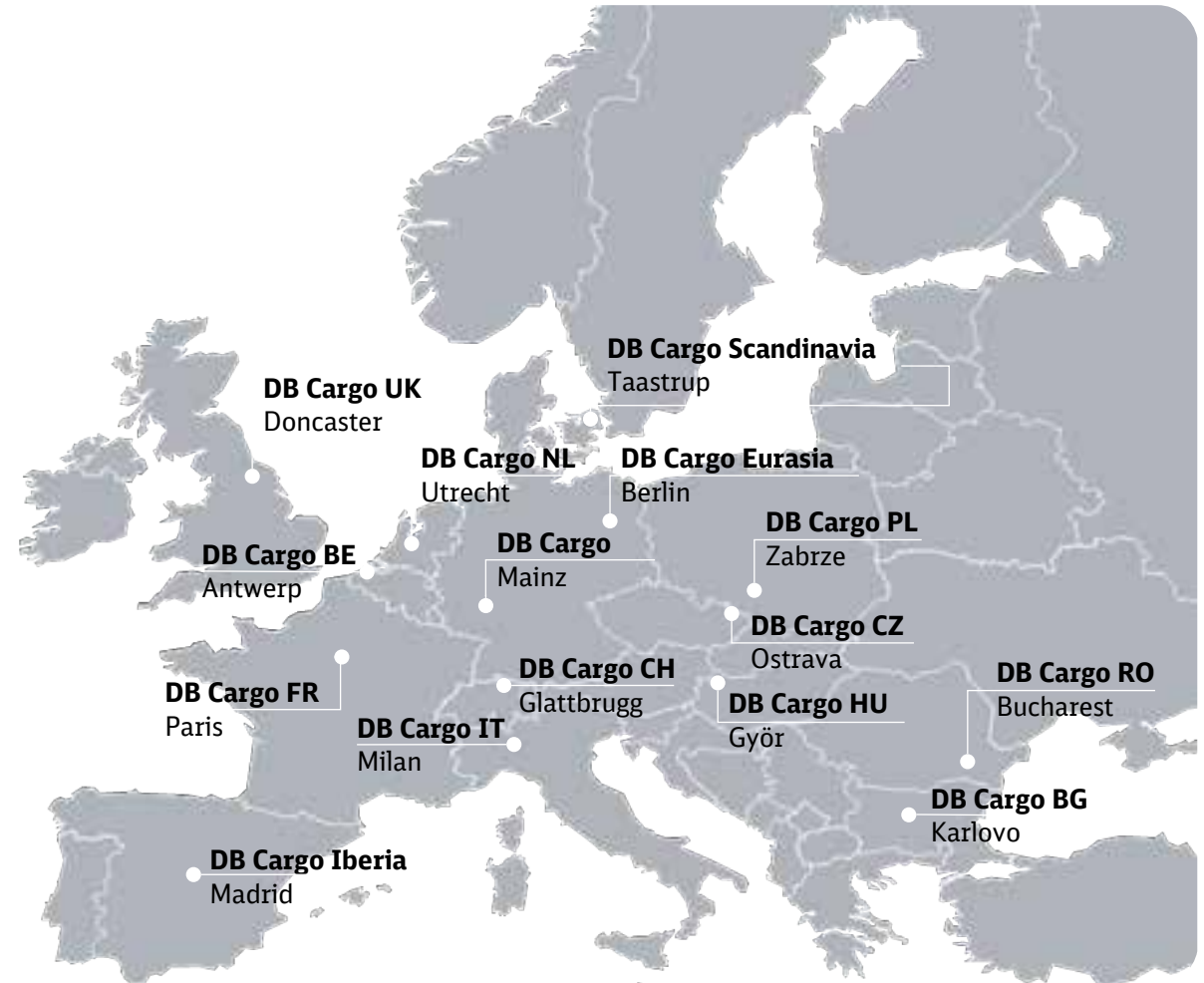
We are present in many European countries to guarantee you a first-class international service



Cargo

Your benefits from our global network:

- With our network of **16 national companies**, we offer local expertise for your global transportation needs
- Together, we are active in **18 countries** for you



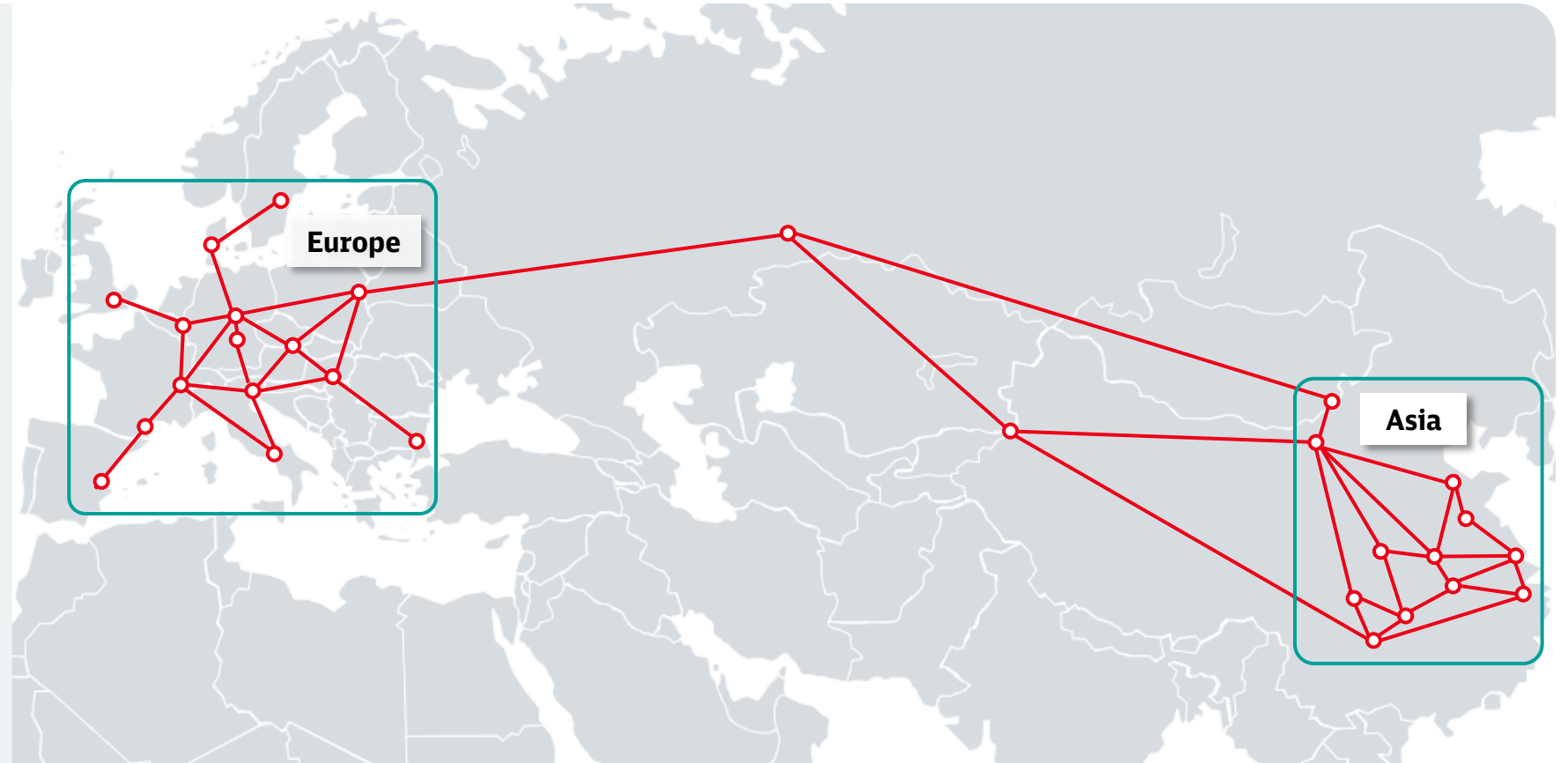
We create connections: Strong networks in Europe and all the way to Asia



Cargo

Your benefits with our international solutions:

- **We offer flexible transport solutions** and combine road, rail, intermodal, Eurasia and short sea as needed
- **We enable fast and reliable connections** thanks to around 4,000 customer sidings with high frequency and flexibility
- **We operate the largest fleet**, delivering exceptional transport capacities



Our shuttle service: With customer-focused services, we ensure reliable transport throughout Europe

Product	Relation	Segment
Alsace-shuttle	  between Eastern France and Offenburg	
Antwerp-shuttle	  between Antwerp and the Ruhr region	 
Burghausen-shuttle	 between southern and northern Germany	
HH-Stuttgart-shuttle	 between Hamburg and Stuttgart	
Kecskemét-shuttle	  between Kornwestheim and Kecskemét	 
Mediterranean-shuttle	  between Germany and Spain	
Power Railer	 connection to south-east Europe	 
Slovakai-shuttle	  between Germany and Slovakai	
Slovenia-shuttle	  between Germany und Slowenia	
Turkey-shuttle	  between Schwandorf and Turkey	

Your benefits with our shuttle products

- **Scheduled and reliable transport** through fixed timetables and high frequencies on international routes
- **Fast transit times** through direct connections without transshipment and optimized transport chains



Wagonload transport



Combined transport

Green and Innovative

With green electricity, electrification, phasing out diesel, and the decarbonization of heating, we will achieve climate neutrality by 2040

Our goal:

Climate neutrality
by
2040

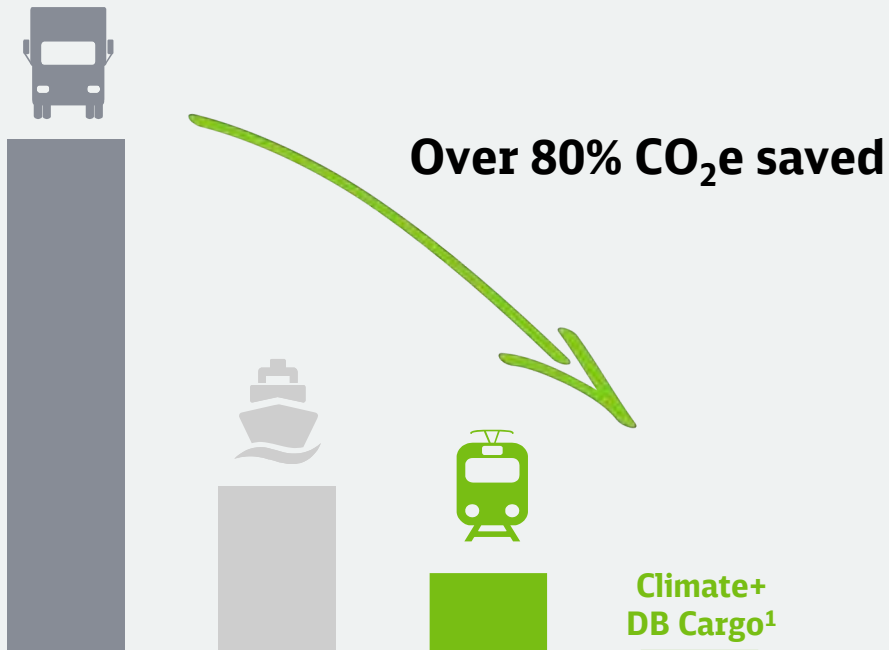
Four levers on the path to climate neutrality:

			Increasing the share of renewable energy	
			Expansion of electrification	
			Phasing out diesel	
			Entering the decarbonization of heating	

With DB Cargo and sustainable rail into a climate-friendly future

Rail is the most sustainable means of transport

Emissions in g CO₂e/tkm



DB Cargo stands for sustainable rail freight transport

5 Mio. t
CO₂e savings per
year²

70%
lower external
costs²

16 Mio.
trucks journeys
avoided annually

52
trucks are replaced by
1 train



(1) 100% Renewable power and HVO (2) Compared to trucks

With Climate+, we offer our customers the most sustainable combination for avoiding CO₂e-emissions



100% renewable power on electric routes

- Available for international rail transport on request
- Including compensation for upstream chain emissions
- TÜV-certified on the German route



HVO on non-electr. routes

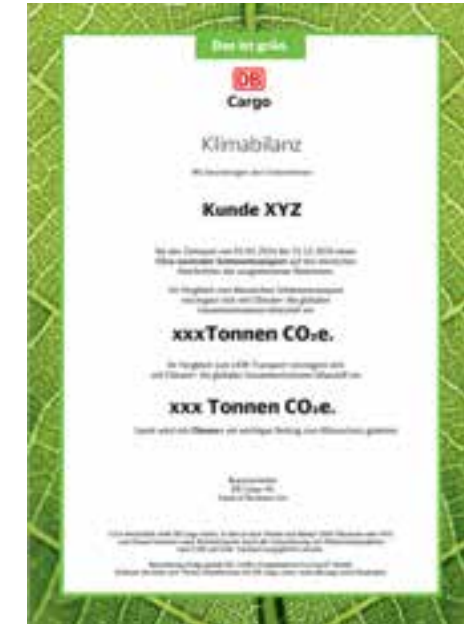
- Avoidance of around 90% CO₂e through the biofuel HVO
- Compensation of the remaining emissions
- For rail transport in DE, IT and UK



Compensation of CO₂e-emissions

- Available worldwide and also on non-electrified routes
- First- and last mile on the road

Customers receive a certificate stating the amount of CO₂e emissions avoided or offset



We protect the environment and save energy with sustainable initiatives



Cargo



Decarbonization of our fleet

Conversion of existing vehicles and procurement of new hybrid and dual-mode locomotives

Dual-mode locomotives

- Flexible use thanks to the combination of a diesel engine and an environmentally friendly electric drive

Hybrid locomotives

- Powered by an internal combustion engine or a battery that is charged efficiently via a generator and regenerative braking



Use of HVO

DB Cargo relies on Hydrotreated Vegetable Oil (HVO) as a sustainable biofuel for the railways

- Made from vegetable oils and waste materials
- Up to 90% less CO_{2e} emissions
- No technical adaptations to locomotives required
- Contributes to improving the environmental balance



Train drivers save energy

The LEADER driver assistance system helps our train drivers to steer the trains through different route profiles and special operating situations in the most energy-efficient way possible (*)



Alternative drive systems on the road

Customer-specific use of zero-emission drives such as electric and hydrogen trucks for long and short-haul transportation, adapted to demand and availability

(*)



Into the digital age with DB Cargo: Our innovations in rail freight transport



Digital rail logistics with link2rail eServices

Simple control of rail logistics and the best tracking for rail transport – available online in the portal or via direct connection to the customer system

Camera-based train damage detection

Our trains pass through camera gantries that take pictures of the freight wagons – damage is detected and reported automatically without delay

Train coupling is being automated and digitized

We are working on the development and roll-out of the DAC to make the single wagon system even more attractive to our customers

We are working on making our trains smart

Thanks to sensor technology, the trains already provide information on their location and cargo, enabling them to run more efficiently.

The DAC is intended to bring further smart functions to the trains

Marshalling yard of the future

In the automated marshalling yard of the future, freight trains will depart faster, more flexibly and more frequently, helping us to shift even more freight to rail



The right link2rail eService for every customer requirement



Cargo



eService	Function
Empty Wagon	Empty wagon orders including status feedback
Order	Create transport order (one- and two stage) with overviews of all orders and order codes
Track&Trace	Transparency of the current consignment status including transport history
Train Management	Triggering cancellation /orders for block trains, e.g. with the help of order templates, monitoring train programs and tracking block trains
Geofence Control	Location and standing time of freight wagons in the customer siding
Planning	Coordination of supply and demand with transparent planning and simplified supply management of shipment quantities
Invoice	View, organize and download invoices

Policies and Certifications

DB Cargo is in dialog with the sector

Rail Freight Forward



Standardized, digital data exchange in rail freight transport is the basis for smooth, transparent and on-time cross-border and cross-company transport

DB Cargo is the main consortium partner and a founding member

Xrail



Seven European rail freight operators are driving seamless and attractive single wagonload services in Europe

DB Cargo is the key player due to its size and geographical location

Europe's Rail



The Europe's Rail joint initiative is a central central funding platform for rail innovations in Europe

DB is leading an innovation program for digitalization and automation in rail freight transport

Technical Innovation Circle for Rail Freight Transport (TIS)



Targeted cooperation on technical innovations is taking place together with the entire sector

DB Cargo is involved the Technical Innovation Circle for Rail Freight Transport (TIS)

We are setting the political course for a successful decarbonization of transport and an efficient infrastructure



Cargo



Short-term measures for shifting traffic to rail

- Economic incentives to switch to combined and single wagonload transport (CT and SWT)
- Support for transshipment and relief in combined transport
- Obligation for semi-trailers to be CT-compatible
- Fair competitive conditions in the transport sector



Long-term measures to strengthen rail freight traffic

- Promoting the introduction of Digital Automatic Coupling in Europe
- Support of automatic train operation and the marshalling yard of the future
- Easy access to the rail freight network in Europe
- Continuous international train paths on interoperable infrastructure
- Upgrade and modernization of infrastructure including to accommodate 740m and 1,500m trains

DB Cargo offers certifications for transport, maintenance, quality, environmental protection & safety



DB Cargo's IMS¹ is based on various recognized standards for quality, environmental protection and safety

DB Cargo is certified to the following standards:

- ISO 9001:2015 – Quality management
- ISO 14001:2015 – Environmental management
- ISO 5001: 2018 – Energy management
- ISO 27001: 2019 – Certificate of baseline IT security
- Single Certificate for the provision of rail transport services for Germany and Austria
- ECM – Maintenance sites
- EfbV – Certified waste management company
- SMS - Safety management system
- SQAS (Safety and Quality Assessment System of Cefic, chemical industry)
- In some subdivisions, we also hold certification to SCC (Safety Certificate Contractors, chemical industry)
- AEO F certification (Authorized Economic Operator Full) – simplified customs and safety/security procedures
- TÜV Süd - Certification - Use of renewable power

(1) Integrated management system



Cargo